

Focus:

To evaluate the broader impact of activity on community wellbeing and how delivery contributes to social, health and wellbeing, and environmental sustainability.

Key elements:

- Contribution to mental, physical, and social well-being
- Role in prevention, recovery, and social prescribing pathways
- Use of wellbeing hubs or anchor organisations
- Environmental awareness and climate-conscious operations.

General Guidance for Organisations

- Define what well-being means for your community and participants (e.g. improved confidence, social connection, reduced anxiety).
- Align your evaluation approach with frameworks such as the NHS Outcomes Framework, Five Ways to Wellbeing, or SCF outcomes.
- Work with Primary Care Networks, social prescribers, or health coaches to embed your offer in preventative care pathways.
- Think long-term, what habits, environments or connections does your activity help to sustain?
- Integrate environmental thinking: reduce travel dependency, avoid single-use items, and use nature-rich settings where possible.

Best Practice Examples

- Use of SROI (Social Return on Investment) or outcome frameworks to show value to funders and system partners.
- Multi-agency wellbeing hubs offering joined-up support across health, housing, physical activity, and advice.
- Cross-sector data dashboards to track impact (e.g. linking activity with wellbeing, loneliness, or GP appointments).
- Green prescribing and climate-conscious operations (e.g. low-carbon delivery, reusable equipment, staff car share schemes).
- Regular community reporting, celebrating shared impact in ways people recognise and value.



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PLAN		
Challenge: How do you define success and outcomes in your strategy and planning?		
Unsatisfactory	 No clear definition of success or outcomes Outcomes are vague or not linked to the strategy No framework for measuring success. 	
Satisfactory	 Some defined outcomes are linked to strategy Success criteria are general or high-level Outcomes are used inconsistently in planning. 	
Good	 Clear, measurable outcomes aligned with strategy Outcomes address key priorities Success criteria communicated to teams. 	
Very Good	 Outcomes co-developed with stakeholders Outcomes linked to local and national frameworks Outcomes address equity and inclusion Outcomes are regularly reviewed and refined. 	
Excellent	 Outcomes are fully integrated into organisational culture Success is defined across multiple levels (individual, community, system) Outcomes linked to long-term impact and sustainability Innovative outcome frameworks used Outcomes should reflect health and social care priorities, community/place language and consider devolution and future system changes Outcomes support continuous learning and adaptation. 	

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Challenge: How do you collect, analyse, and apply performance and qualitative data?		
Unsatisfactory	 Data collection (quantitative or qualitative) is inconsistent or minimal Limited or no analysis of performance or community insight Data not applied to improve practice or improve planning. 	
Satisfactory	 Basic data collection of performance and qualitative data Data used reactively to address issues Limited application to service improvement. 	
Good	 Regular, systematic data collection of both performance and qualitative data Analysis identifies trends, issues, and opportunities for improvement Insights are applied to planning and delivery of services. 	
Very Good	 Integrated systems support real-time or frequent analysis of data Insights used collaboratively across teams to shape interventions Qualitative and quantitative data inform innovation and targeted delivery. 	
Excellent	 Advanced data analytics and modelling inform strategic decisions Co-production with communities generates rich qualitative insight Data drives continuous improvement, advocacy, and systemic change Insights are shared transparently with stakeholders and lead to tangible improvements Triangulated with partners, stakeholders, and external sources to ensure accuracy and accountability. 	

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Quest – Wellbeing, Impact and Sustainability

SPORT ENGLAND





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Challenge: How do you assess and communicate your social return on investment (SROI)?		
Unsatisfactory	 No assessment of social return on investment Impact not quantified or communicated Little awareness of SROI concepts. 	
Satisfactory	 Basic understanding of SROI Some attempts to quantify impact Limited communication of social value. 	
Good	 Formal SROI assessments undertaken Social value metrics incorporated into reports Communication of social impact to stakeholders. 	
Very Good	 Regular SROI evaluation embedded in processes SROI is linked to strategic priorities Transparent sharing of social value data Stakeholders engaged in understanding SROI. 	
Excellent	 Innovative SROI methodologies used Social value drives strategic investment SROI outcomes influence policy and funding SROI results co-produced with communities SROI is reported across multiple platforms Reference health & social care outcomes, SEND/education impact, and use of outdoor/community assets as part of SROI narrative. 	

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Challenge: How do you embed a learning culture that supports improvement and innovation?		
Unsatisfactory	 Learning culture is weak or absent Limited reflection or innovation Mistakes are not openly discussed. 	
Satisfactory	 Some opportunities for learning, feedback and reflection exist Occasional innovation encouraged Learning is mainly individual rather than organisational. 	
Good	 Regular reflection and feedback mechanisms Innovation is encouraged and supported Learning is consistently shared across teams to improve practice. 	
Very Good	 Learning culture is embedded organisation-wide Lessons from data and community feedback actively drive change Innovation recognised and rewarded Continuous professional development is supported and structured for all staff. 	
Excellent	 Learning and innovation are core organisational values Open, psychologically safe environment for experimentation and risk-taking Systems for capturing and scaling innovation Learning is shared externally to influence the sector Leadership actively champions continuous improvement and sector influence. 	

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MEASURE, MONITOR AND REVIEW Challenge: How do you use evaluation to refine your offer to inform future work?		
Satisfactory	 Basic evaluation completed Some findings inform minor adjustments Evaluation is not systematic or strategic. 	
Good	 Regular evaluation embedded in programme cycle Moving Communities data and other findings inform service improvements Evaluation results shared internally. 	
Very Good	 Evaluation approaches are comprehensive and participatory Moving Communities is used alongside local qualitative insight to redesign and innovate Stakeholders involved in the evaluation Evaluation informs strategic planning. 	
Excellent	 Evaluation is integral to organisational decision-making, combining Moving Communities, qualitative evidence and wider health/wellbeing frameworks Adaptive and responsive to evaluation outcomes Evaluation drives sector leadership and advocacy Sharing of learning externally to influence broader practice Continuous cycle of evaluation and improvement Evaluations consider systems-level shifts (ICS, LA mergers and devolution). 	

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IMPACT Challenge: What outcomes have you achieved and what impact have you had on individuals, communities and systems?		
Satisfactory	 Some positive outcomes reported Impact is mostly anecdotal or limited Early signs of community benefit. 	
Good	 Clear, measurable outcomes achieved Positive impact on target groups Contribution to local system improvements. 	
Very Good	 Sustained and significant outcomes Broad community benefit demonstrated System changes are evidenced Outcomes linked to strategic goals. 	
Excellent	 Transformational impact on individuals, communities, and systems. Long-term, equitable outcomes Recognition beyond the local area Outcomes influence policy and practice Contributions drive sector innovation and sustainability Evidence of outcomes is triangulated with partners and stakeholders Impact spans health & social care, education (SEND), and wider determinants such as outdoor space Organisations are held to account through follow-up Check & Challenge processes. 	

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